EKONAVA

Impact Partners

ESG DUE DILIGENCE ASSISTANT

Summary Assessment Report

An Evaluation of Sustainability Performance & Strategic Innovation Opportunities

Prepared for: project tanzania

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DIGITAL ACCESS

About EKONAVA

EKONAVA is a digital sustainability intelligence platform developed to support Financial Institutions (FIs), Development Finance Institutions (DFIs), and Impact Investors in streamlining and strengthening their Environmental and Social Due Diligence (ESDD) processes. The platform was born from the urgent need to address growing regulatory expectations, limited ESG capacity in emerging markets, and the inefficiencies of traditional, manual due diligence workflows.

Our Mission: Accelerating Responsible Investment Decisions

To help financial institutions, DFIs, and sustainable investors accelerate Environmental and Social Due Diligence (ESDD) using AI, making responsible investment decisions faster and more data-driven.
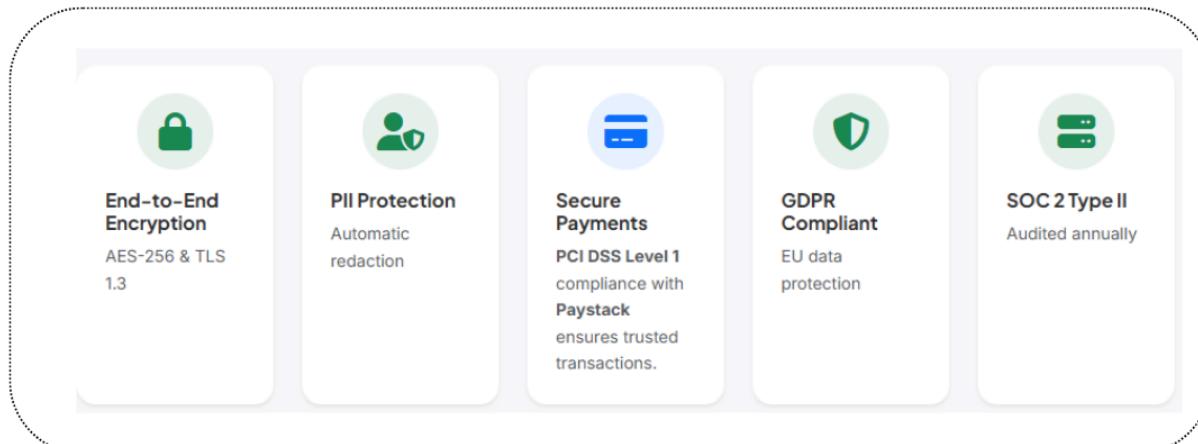
Our Green Commitment

At the heart of our mission lies a deep-rooted commitment to sustainability. For every project started through our platform, we plant a tree - nurturing both digital transformation and our planet's future.

At the heart of EKONAVA is an AI-powered engine that analyzes Environmental and Social Management System (ESMS) documentation and provides maturity scoring aligned to the IFC Performance Standard 1. The system identifies documentation gaps, flags risk areas, and offers recommendations, producing clear, audit-ready reports in a fraction of the time typically required.

AI-Powered ESG Analysis Engine

Enterprise Security - Your Data is Protected

We implement industry-leading security measures to ensure your sustainability data remains confidential and protected:

End-to-End Encryption	PII Protection	Secure Payments	GDPR Compliant	SOC 2 Type II
AES-256 & TLS 1.3	Automatic redaction	PCI DSS Level 1 compliance with **Paystack** ensures trusted transactions.	EU data protection	Audited annually

Strategic Impact

Why It Matters

Across Africa, financial institutions are increasingly required to demonstrate ESG compliance as a precondition for funding, particularly when supported by multilateral banks or international finance actors. However, many institutions still rely on static checklists, scattered documentation, or expensive consultants. EKONAVA bridges this gap by enabling automated, scalable, and standardized ESG assessments that are built for local contexts but aligned with global standards.

Areas of Focus (FEMA Framework)

The platform focuses on four critical sectors that drive sustainable development in the region: Finance, Energy, Manufacturing, and Agriculture (FEMA). These sectors are both opportunity-rich and ESG-sensitive, making it vital that sustainability screening is thorough, fast, and consistent across portfolios.

| Finance | Energy | Manufacturing | Agriculture |

Key Features & Benefits

1 **AI-Powered ESG Screening:** Rapidly evaluates ESMS content against IFC PS1

2 **Maturity Scoring:** Assesses strength of E&S systems and highlights gaps

3 **Audit-Ready Reporting:** Exportable PDF/Excel for committees

4 **Built for African Markets:** Regional context with global standards

5 **Supports ESG Teams:** Reduces workload while increasing accuracy

Environmental, Social & Governance Assessment

Report Overview

This report presents a comprehensive evaluation of performance across key environmental and social policy assessment categories. Familiarity with IFC Performance Standards is advantageous for contextualizing the assessment methodology and criteria. Each evaluation metric employs a standardized scoring framework from 0 to 5, accompanied by an assigned rating.

Our objective is to deliver ongoing strategic guidance to enhance organizational alignment with IFC's sustainability and risk management protocols.

NOMENCLATURE

Key terms and methodology definitions

ESAP: Environmental & Social Action Plan

ESIA: Environmental and Social Impact Assessment

ESMS: Environmental and Social Management System

EPC: Engineering, Procurement, and Construction

ESF: Environmental and Social Framework

ESG: Environmental, Social, and Governance

ILO: International Labour Organization

O&M: Operations and Maintenance

RCIA: Risk Cumulative Impact Assessment

RAP: Resettlement Action Plan

EXECUTIVE SUMMARY

Key findings and recommendations at a glance

The Sustainability Assessment Report for Project Tanzania, conducted on January 12, 2026, presents a comprehensive evaluation of the institution's environmental and social management practices. The overall assessment score is 2.616 out of 5, indicating a status of 'Non-Compliant'. A total of five elements were assessed, revealing significant gaps in the risk management element, which scored 0 out of 5, while the policy, grievance, management, and organization elements scored 3.43, 3, 3.4, and 3.25 respectively, all indicating a status of 'Partially Compliant'. The assessment highlights critical areas of strength, particularly in the policy and management elements, where procedural frameworks and commitments to ongoing improvement are evident. However, deficiencies are pronounced in the risk management element, which lacks a formal risk assessment process and comprehensive integration of environmental and social risks across operations and supply chains. The report concludes that while there are foundational elements in place, substantial improvements are necessary to achieve compliance with established standards. Recommendations include formalizing risk assessment procedures, enhancing stakeholder engagement, and ensuring comprehensive training for all personnel involved in environmental and social governance.

MODULE-SPECIFIC SUMMARY

Individual component assessments

RISK: (Score: 0/5), Status: Significant Gaps The risk management element demonstrates a critical deficiency, scoring 0 out of 5. The assessment reveals that there is no formal risk assessment process in place, which is a significant gap relative to the reference standards. The documentation lacks evidence of a structured, multi-stakeholder approach to risk identification and assessment, which is essential for compliance with environmental and social governance requirements. The absence of explicit periodic reviews and verification steps further exacerbates this deficiency. Recommendations to improve performance include establishing a formal risk assessment framework that encompasses all relevant stakeholders and integrating comprehensive monitoring and verification processes to ensure ongoing compliance and improvement.

POLICY: (Score: 3.43/5), Status: Partially Compliant The policy element scores 3.43 out of 5, indicating partial compliance with established standards. The documentation reflects a commitment to environmental and social governance, with clear roles and responsibilities assigned for policy implementation. However, gaps remain in the public communication of senior management's commitment and the allocation of resources for effective implementation. Recommendations for improvement include securing a formal public commitment from senior management, establishing a governance structure for ongoing policy review, and allocating necessary resources for training and implementation.

GRIEVANCE: (Score: 3/5), Status: Partially Compliant The grievance mechanism scores 3 out of 5, indicating partial compliance. The assessment reveals that while there are structured procedures for grievance handling, gaps exist in ensuring confidentiality and stakeholder involvement in the review process. Recommendations include formalizing anonymous reporting options, enhancing stakeholder engagement in grievance mechanism reviews, and improving the accessibility of grievance channels for affected communities.

MANAGEMENT: (Score: 3.4/5), Status: Partially Compliant The management element scores 3.4 out of 5, reflecting partial compliance. The documentation indicates a structured approach to action planning and monitoring, with assigned responsibilities for implementation. However, there is a lack of explicit detail

regarding target dates and resource allocations within action plans. Recommendations for improvement include defining clear target dates for actions, integrating resource allocation into action plans, and establishing specific performance indicators for monitoring progress.

ORGANIZATION: (Score: 3.25/5), Status: Partially Compliant The organization element scores 3.25 out of 5, indicating partial compliance. The assessment highlights the presence of competent professionals with relevant knowledge and skills in environmental and social issues. However, gaps exist in the formalization of external expertise engagement and the establishment of a competency framework. Recommendations include creating a formal competency framework for E&S staff, expanding training to include management system standards, and enhancing verification processes for training effectiveness.

REFERENCE FRAMEWORKS USED IN ASSESSMENT

Standards and guidelines applied

Good Practice Handbook on Cumulative Impact Assessment and Management

IFC Performance Standards

World Bank ESF/Good Practice guidance

INTRODUCTION

Report context and assessment scope

The purpose of this Sustainability Assessment Report is to evaluate the environmental and social management practices of Project Tanzania, with a focus on compliance with established standards and frameworks. The assessment was conducted on January 12, 2026, by Ekonava Impact Partners, which specializes in sustainability evaluations. The scope of the assessment included a comprehensive review of five key elements: risk management, policy, grievance mechanisms, management practices, and organizational capacity. The methodology employed involved analyzing relevant documentation, stakeholder interviews, and performance metrics to gauge the effectiveness of the Environmental and Social Management System (ESMS). It is important to note that the assessment is subject to certain limitations, including the availability of documentation and the scope of stakeholder engagement. The report is structured to provide detailed findings for each assessed element, along with recommendations for improvement to enhance overall sustainability performance.

DETAILED ASSESSMENT FINDINGS

Comprehensive analysis and evaluation

I. RISK (Score: 0/5) Status: Significant Gaps
The risk management element of the assessment reveals a critical deficiency, scoring 0 out of 5. The documentation indicates that there is no formal risk assessment process in place, which is a significant gap relative to the reference standards. The absence of a structured, multi-stakeholder approach to risk identification and assessment is evident, as there is no documented evidence of risk evaluations that encompass all relevant stakeholders. Furthermore, the lack of explicit periodic reviews and verification steps exacerbates this deficiency. The current practices do not align with the expectations set forth in the referenced standards, which require comprehensive risk assessments that include environmental and social risks across all operations and supply chains.

Recommendations to improve performance include establishing a formal risk assessment framework that encompasses all relevant stakeholders, integrating comprehensive monitoring and verification processes to ensure ongoing compliance and improvement, and defining clear responsibilities for risk management across the organization.

Gaps:
The assessment identifies several gaps in the risk management practices, including the absence of a formal risk assessment process, lack of stakeholder involvement in risk identification, and insufficient documentation of risk evaluation methodologies. Additionally, there is no evidence of periodic reviews or verification steps to ensure the adequacy of risk assessments.

Recommendations from the Report:
To address these gaps, it is recommended to formalize a risk assessment process that includes stakeholder engagement, establish periodic review mechanisms, and document the methodologies used for risk evaluations. Furthermore, integrating a comprehensive monitoring framework will enhance the effectiveness of risk management practices.

II. POLICY (Score: 3.43/5) Status: Partially Compliant
The policy element scores 3.43 out of 5, indicating partial compliance with established standards. The documentation reflects a commitment to environmental and social governance, with clear roles and responsibilities assigned for policy implementation. However, gaps remain in the public communication of senior management's commitment and the allocation of resources for effective implementation. The assessment highlights the need for

a more robust governance structure to oversee policy adherence and continuous improvement.

Recommendations for improvement include securing a formal public commitment from senior management, establishing a governance structure for ongoing policy review, and allocating necessary resources for training and implementation.

Gaps:
Key gaps identified include the lack of a public commitment from senior management, insufficient resource allocation for policy implementation, and limited evidence of ongoing governance and review processes.

Recommendations from the Report:
To enhance policy compliance, it is recommended to formalize a public commitment from senior management, allocate resources for training and implementation, and establish a governance structure for regular policy reviews.

III. GRIEVANCE (Score: 3/5) Status: Partially Compliant
The grievance mechanism scores 3 out of 5, indicating partial compliance. The assessment reveals that while there are structured procedures for grievance handling, gaps exist in ensuring confidentiality and stakeholder involvement in the review process. The documentation does not explicitly state that complaints can be confidential or anonymous, nor does it detail the process to protect complainant confidentiality for external submissions.

Recommendations include formalizing anonymous reporting options, enhancing stakeholder engagement in grievance mechanism reviews, and improving the accessibility of grievance channels for affected communities.

Gaps:
Identified gaps include the lack of anonymous reporting options, insufficient stakeholder involvement in grievance reviews, and limited accessibility of grievance channels for affected communities.

Recommendations from the Report:
To address these gaps, it is recommended to formalize anonymous reporting options, enhance stakeholder engagement in grievance reviews, and improve the accessibility of grievance channels for affected communities.

IV. MANAGEMENT (Score: 3.4/5) Status: Partially Compliant

The management element scores 3.4 out of 5, reflecting partial compliance. The documentation indicates a structured approach to action planning and monitoring, with assigned responsibilities for implementation. However, there is a lack of explicit detail regarding target dates and resource allocations within action plans. The assessment highlights the need for clearer definitions of responsibilities and timelines to ensure effective management of environmental and social risks.

Recommendations for improvement include defining clear target dates for actions, integrating resource allocation into action plans, and establishing specific performance indicators for monitoring progress.

Gaps:
Key gaps identified include the absence of explicit target dates for actions, insufficient detail on resource allocations, and limited action-level indicators for monitoring progress.

Recommendations from the Report:
To enhance management practices, it is recommended to define clear target dates for actions, integrate resource allocation into action plans, and establish specific performance indicators for monitoring progress.

V. ORGANIZATION (Score: 3.25/5) Status: Partially Compliant
The organization element scores 3.25 out of 5, indicating partial compliance. The assessment highlights the presence of competent professionals with relevant knowledge and skills in environmental and social issues. However, gaps exist in the formalization of external expertise engagement and the establishment of a competency framework. The documentation does not clearly demonstrate the involvement of external specialists for high-risk projects, nor does it provide a structured competency framework for E&S staff.

Recommendations include creating a formal competency framework for E&S staff, expanding training to include management system standards, and enhancing verification processes for training effectiveness.

Gaps:
Identified gaps include the lack of formal external expertise engagement procedures, insufficient detail on a competency framework, and limited evidence of training effectiveness verification.

Recommendations from the Report:
To address these gaps, it is recommended to formalize external expertise engagement procedures, create a competency framework for E&S staff, and

enhance verification processes for training effectiveness.

RECOMMENDATIONS TO IMPROVE OVERALL MATURITY

Actionable insights for improvement

To improve overall maturity across all assessed elements, it is recommended to formalize a comprehensive risk assessment process that includes stakeholder engagement, establish periodic review mechanisms, and document the methodologies used for risk evaluations. Additionally, securing a formal public commitment from senior management, allocating resources for training and implementation, and establishing a governance structure for regular policy reviews will enhance policy compliance. For the grievance mechanism, formalizing anonymous reporting options, enhancing stakeholder engagement in grievance reviews, and improving the accessibility of grievance channels for affected communities are essential. In terms of management, defining clear target dates for actions, integrating resource allocation into action plans, and establishing specific performance indicators for monitoring progress will strengthen management practices. Lastly, creating a formal competency framework for E&S staff, expanding training to include management system standards, and enhancing verification processes for training effectiveness will bolster organizational capacity.

ANNEXES

Supporting documentation and references

RISK: https://ekonavaimpactpartners.com/assessment/results/risk/39151January2026/
POLICY: https://ekonavaimpactpartners.com/assessment/results/policy/39151January2026/
GRIEVANCE: https://ekonavaimpactpartners.com/assessment/results/grievance/39151January2026/
MANAGEMENT:
https://ekonavaimpactpartners.com/assessment/results/management/39151January2026/
ORGANIZATION:
https://ekonavaimpactpartners.com/assessment/results/organization/39151January2026/

The full reports provide detailed information on each assessed element, including specific findings, gaps, and recommendations. Ekonava Impact Partners strives to provide accurate information; however, it is the user's responsibility to verify the information and follow up as necessary.